

#### **OPERATING POLICIES AND GOALS:**

Create a community that is safe/healthy. This will be accomplished by:

- a. Providing child welfare programs including child protective services, foster care and adoptions.
- b. Providing employment services, assistance with medical services, & daycare for families to help them become gainfully employed.
- c. Providing assistance to elderly members of the community through medicaid, adult protective services, adult daycare and congregate meals.
- d. Providing in-home aid workers and case managers to help elderly clients stay at home instead of relocating them to assisted living facilities, and providing trustee services for some adult clients as well as juvenile wards of the County.
- e. Providing low income energy assistance and crisis intervention services.
- f. Meeting space needs for detention facilities for the youth population of the County.
- g. Providing educational, counseling and other supervised services for youthful offenders while they are in detention.









# Forsyth County Personnel By Social Services Service Area

	FY 09-10 Prior Year <u>Actual</u>	FY 1 Curren Original		Request	FY 11-12 Continuation Recommend	Adopted
<u>Department</u>						
<b>Social Services</b> Full Part	449 2	456 3	456 3	456 3		
<b>Youth Services</b> Full Part	18 6	18 6	18 6	17 5		
TOTAL SERVICE AREA - FT TOTAL SERVICE AREA - PT	467 8	474 9	474 9	473 8		

**Social Services Department** 



**Youth Services** 



### **Social Services**

#### MISSION STATEMENT

To ensure that all people of Forsyth County who meet the criteria of Federal, State & County programs receive quality assistance and services; to help them gain a more meaningful and independent life when possible; and to render these services efficiently.

#### **BUDGET HIGHLIGHTS**

The Social Services Recommended FY 2012 expenditure budget increases by \$261,601 or 0.5% from Current Year Original. Total revenue is recommended to increase by \$383,966 or 1.1% from the Current Year Original. This will result in a decrease of \$122,365 or 0.4% for County dollars. Personnel expenses are projected to increase by \$245,319 primarily due to increasing costs of providing benefits. Operating expenses are projected to increase just \$16,282 from the Current Year Original.

Contractual Services for the department's technology and automation project are included in the FY 2012 Recommended budget. This multi-year project is expected to cost around \$670,000 in FY 2012. This project will completely change their application, intake, and caseload management procedures, and departmental officials are estimating up to 20% savings in efficiency for staff.

The 7.5 Food and Nutrition positions funded through a U.S. Department of Defense allocation will expire at the end of December 2011. While the positions are scheduled to be eliminated the department will make every effort possible to shift all 7.5 employees into vacant positions.

PERFORMANCE MEASURES							
		FY 2010		FY 2011		FY 2012	
		<u>ACTUAL</u>		<u>ESTIMATE</u>		<b>ESTIMATE</b>	
These measures relate to the Count	y goal: Create a	community that	is safe/healthy.				
Average # Public Asst. Cases		1,195		1,500		1,500	
NC Report Card - Average Com	pliance	97%		100%		100%	
% children in foster care							
returned to homes		65%		75%		75%	
% abuse investigations initiated							
within 24 hours of complaint		97%		100%		100%	
% of Adult Medicaid applications							
completed w/n 45 (MAA) or 90		100%		1000/		1000/	
(MAD) days (goal 95%)		100%		100%		100%	
Decrease employee departure rate - actual rate		13%		12%		12%	
PROGRAM SUMMARY		1370		12/0		1270	
	FY 09-10	FY 10	)-11		FY 11-12		
	Prior Year			Continuation			
	Actual	Original	Estimate	Request	Recommend	Adopted	
TEAM	26.857,719	27,283,506	27,103,168	27,449,395	27,396,703		
Family & Children Services	9,381,001	12,100,720	9,893,840	12,296,383	12,118,553		
Adult Services	9,770,743	9,542,309	10,160,701	9,706,309	9,672,880		
Total	<u>46,009,463</u>	<u>48,926,535</u>	<u>47,157,709</u>	<u>49,452,087</u>	<u>49,188,136</u>		

**TEAM - (Temporary Economic Assistance & Maintenance)** - provides services for WorkFirst families to help them become gainfully employed. The benefit programs include medical, food, daycare & cash assistance.

Family & Children Services provides child welfare programs including CPS, foster care and adoptions.

Adult Services provides services for the elderly, homebound individuals, & other adult client emergency assistance.

## **Social Services**

	FY 09-10 Prior Year	FY 10-11 Current Year		FY 11-12 Continuation		
	Actual	Original	Estimate	Request		Adopted
EXPENDITURES Personal Services						
Salaries & Wages	15,782,471	16,766,045	15,976,312	16,700,158	16,700,458	
Other Employee Comp.	180,000	0	0 PYA <sup>.</sup> Retirer	0 ment incentive u	0 Dayment for 9 eligi	ble emplovees.
Employee Benefits	5,400,479	5,881,974	5,864,281	6,199,472		
Board Compensation	850	1,500	1,500	0	1,000	
Total Personal Services	21,363,800	22,649,519	21,842,093	22,899,630	22,894,338	
<b>Operating Expenditures</b> Professional Fees	134,331	170,000	153,000	171,000	157,000 come Energy Ass	intance & CDS
Maintenance Service	9,123	6,800	7,900 7	6,500		stance & CFS.
Rent	5,266	3,000	6,200	4,500		for court cooco
Utility Services	0	25,000	25,000	25,000	25,000	for court cases.
Construction Services	0	0	3,165	0		Water & sewer.
Other Purchased Services	933,837	1,360,050	1,458,300 Insurance p	1,484,494 remiums, micro	1,446,500 film, food stamp s	ervice charges.
Training & Conference	63,183	83,500 Incl	78,000	78,000		-
General Supplies	198,079	119,250	136,900	137,000		
Operating Supplies	15,182	14,000	24,600	17,565	15,500	
Support & Assistance	23,096,620 Davo	24,249,162 are. Special Assi	23,231,951 istance. Foster C	24,408,140 are. WorkFirst I	24,220,240 Projects, Medicaid	admin./transp.
Other Operating Costs	190,042	190,000	190,600	180,258		
Total Operating Exps.	24,645,663	26,220,762	25,315,616	26,512,457		ouner supplies.
Contingency	0	56,254	0	40,000	55,000	
Total Expenditures	<u>46,009,463</u>	<u>48.926.535</u>	<u>47,157,709</u>	<u>49,452,087</u>	<u>49.188.136</u>	
Cost-Sharing Expenses Contra-Expenses	2,116,087 0	2,270,400 0	1,728,569 0	2,116,455 0		
<u>REVENUES</u>	<u>34,304,647</u>	<u>34.501.573</u>	<u>32.972.858</u>	<u>34,553,206</u>	<u>34.885.539</u>	
Positions:FT/PT	449/2	<b>456/3</b> *Includes 7	<b>456/3</b> 7FT & 1PT grant i	456/3 funded position	* <b>456/3</b> s that are set to er	nd on 12/31/11.

#### MISSION STATEMENT

To provide secure short-term care to juveniles who are accused or adjudicated pending court action, or who are awaiting transfer to another facility.

### BUDGET HIGHLIGHTS

The Youth Services Recommended budget for FY 2012 reflects a 23.7% (\$197,602) decrease in net County dollars from the Current Year Original budget. The decrease is due to both decreased expenditures and increased revenues. Excluding the Gang and Delinquency Prevention Initiative Grant, which was awarded during FY 2011 and is a 100% no match grant, there have been decreased expenditures of 4.9% (\$65,602). The recommended revenues have also increased by 26.8% (\$132,000).

The increased revenue is due to 2 different factors: 1) the number of juveniles, both in-county and out-of-county who are detained at the Youth Services Facility, has increased significantly recently; this is a trend that is likely to continue for some time. Secondly, effective July 1, 2011 there are new State subsidy rates for juvenile placements. The rate for in-county youths will increase from \$89 to \$122 per child per day; likewise the rate for out-of-county youths will increase from \$178 to \$244 per child per day. Those new rates, coupled with an increased population count will increase the revenues generated by the Youth Services Department.

In FY 2012, the Youth Services Department will transition from three (3) 8-hour shifts per day to two (2) 12-hour shifts per day. This transition allows the department to have a minimum of three (3) staff members present at all times, while currently during the night only two (2) staff members are present. Additionally, this change has allowed Youth Services to delete 2 vacant positions and reduce personal services expenditures from the department's budget.

PERFORMANCE MEASURES	S					
		FY 2010		FY 2011		FY 2012
		ACTUAL		<u>ESTIMATE</u>		<b>ESTIMATE</b>
These measures relate to the Coun	ty goal: Create a	community that i	s safe/healthy.			
# of youth receiving drug assess	sments	115		140		150
# of youth receiving individual of	0	205		215		215
# of escape attempts vs. the # c successful escape attempts	И	0		0		0
Avg. daily population: in-county/out-of-county		9/2		6/4		6/5
# of youth detained-out-of-count	ty fac.	9/2 111		105		110
PROGRAM SUMMARY	FY 09-10	FY 10	11		FY 11-12	
	Prior Year	Current			Continuation	
	Actual	Original	Estimate	Request	Recommend	Adopted
Youth Services	1,324,288	1,325,808	1,561,736	1,380,823	1,369,123	

**Youth Services** provides attendants to organize and supervise daily activities and provides counseling services to juveniles detained; Winston-Salem/Forsyth County Schools provide a teacher for 6 hours daily; Insight Human Services provides substance abuse testing and education; Correct Care provides medical services.

# **Youth Services**

	FY 09-10 Prior Year Actual	FY 10 Curren Original		Request	FY 11-12 Continuation Recommend	Adopted
EXPENDITURES Personal Services						
Salaries & Wages	839,634	811,791	694,073	768,630	764,910	
Employee Benefits	258,394	265,606	236,637	246,718	246,178	
Total Personal Services	1,098,028	1,077,397	930,710	1,015,348	1,011,088	
<b>Operating Expenditures</b> Professional Fees	59,013	75,674	75,674 /r	79,030	79,030 I fees and educati	onal expenses
Maintenance Service	2,825	3,700	4,000	4,650	4,100	enar experieee.
Rent	452	0	0	0	0	
Utility Services	1,551	5,000	3,000	3,000	3,000	
Construction Services	0	0	5,527	0	0	
Other Purchased Services	58,510	79,462	123,149	75,640	75,640	
Training & Conference	2.040	0 500			& out-of-county pl	acement costs.
Training & Conference	2,919	9,500	31,529 Includes re	42,492 equired travel fo	42,492 or training as man	dated bv State.
General Supplies	8,356	5,550	131,799	33,286	32,186	
			Inclue	des detention f	acility furniture & j	anitorial needs.
Energy	20,759	24,000	24,000	24,752		
Operating Supplies	6,964	5,200	8,529	5,300	5,200	
Other Operating Costs	64,911	40,325	140,325	50,325	44,635 Ins	surance claims.
Total Operating Exps.	226,260	248,411	547,532	318,475	311,035	
Capital Outlay	0	0	83,494	47,000	47,000	
Total Expenditures	<u>1,324,288</u>	<u>1,325,808</u>	<u>1,561,736</u>	<u>1,380,823</u>	<u>1,369,123</u>	
Cost-Sharing Expenses Contra-Expenses	77,556 0	86,355 0	81,824 0	50,087 0		
<u>REVENUES</u>	<u>411,384</u>	<u>491,700</u>	<u>724.677</u>	<u>502,998</u>	<u>745,998</u>	
Positions:FT/PT	18/6	18/6	18/6	17/5	<b>17/5</b> Delete: 1FT an	d 1PT position.